



District Health Assessment for Multiple District 305 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1		103	22	125	32%	0	6	-6	3027	581	3608	202	279	-77	-2.09%	4,061	29	23%	8	86	0%	24%	2%	12%	30	12	
305 N2		82	11	93	45%	1	2	-1	2089	266	2355	170	48	122	5.46%	2,481	25	37%	4	25	0%	33%	11%	14%	21	7	
305 S		73	14	87	50%	0	2	-2	1371	194	1565	69	72	-3	-0.19%	1,821	19	67%	7	33	0%	39%	5%	14%	20	5	
		258	47	305	40%	1	10	-9	6487	1041	7528	441	399	42	0.56%	8,363	29	40%	7	144	0%	31%	5%	13%	71	24	



District Health Assessment for Multiple District 306 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1		68	4	72	75%	2	2	0	1669	52	1721	92	41	51	3.05%	1,804	25	28%	7	11	50%	10%	0%	25%	19	8	
306 A2		81	19	100	79%	0	1	-1	2264	350	2614	108	142	-34	-1.28%	2,614	28	23%	11	11	0%	11%	5%	32%	26	12	
306 B1		86	2	88	50%	0	1	-1	2525	34	2559	97	71	26	1.03%	2,551	29	22%	3	21	0%	14%	3%	14%	24	12	
306 B2		99	7	106	86%	0	0	0	2759	129	2888	104	93	11	0.38%	3,076	28	30%	0	0	0%	8%	2%	11%	26	13	
306 C1		89	6	95	33%	2	3	-1	2525	120	2645	295	77	218	8.98%	2,514	28	20%	12	5	100%	2%	3%	5%	23	10	
306 C2		77	16	93	75%	2	1	1	2090	299	2389	189	97	92	4.01%	2,521	27	35%	1	0	100%	4%	2%	27%	25	11	
		500	54	554	72%	6	8	-2	13832	984	14816	885	521	364	2.52%	15,080	30	26%	8	48	63%	8%	3%	19%	143	66	



District Health Assessment for Multiple District 315 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1		102	0	102	0%	8	0	8	2635	0	2635	281	48	233	9.70%	2,578	26	34%	0	0	0%	44%	7%	22%	30	15	
315A2		195	0	195	0%	1	1	0	6308	0	6308	213	94	119	1.92%	4,852	32	24%	1	15	0%	72%	12%	3%	33	17	
315B1		130	0	130	0%	0	3	-3	3186	0	3186	49	140	-91	-2.78%	3,207	25	22%	5	76	0%	77%	49%	14%	0	1	
315B2		97	0	97	0%	5	0	5	2392	0	2392	180	47	133	5.89%	2,304	25	16%	0	0	0%	15%	1%	16%	22	11	
315B3		75	0	75	0%	3	2	1	1425	0	1425	126	87	39	2.81%	1,221	19	51%	11	46	0%	73%	11%	27%	0	0	
315B4		93	0	93	0%	3	1	2	2945	0	2945	254	47	207	7.56%	2,672	32	26%	2	3	0%	20%	14%	9%	26	12	
		692	0	692	0%	20	7	13	18891	0	18891	1103	463	640	3.51%	16,834	27	27%	6	140	0%	54%	17%	13%	111	56	



District Health Assessment for Multiple District 316 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A		50	2	52	0%	1	1	0	2037	71	2108	269	51	218	11.53%	2,101	41	15%	27	0	0%	10%	0%	17%	12	5	
316 B		58	0	58	0%	2	0	2	1834	0	1834	98	36	62	3.50%	1,798	32	36%	0	0	0%	10%	0%	3%	12	5	
316 D		132	4	136	75%	0	0	0	3796	259	4055	73	515	-442	-9.83%	4,780	29	46%	0	0	0%	36%	0%	6%	33	11	
316 G		62	9	71	44%	0	1	-1	2606	140	2746	121	91	30	1.10%	2,767	42	24%	7	14	0%	24%	3%	20%	17	5	
316 H		35	18	53	78%	0	4	-4	1492	559	2051	41	332	-291	-12.43%	1,779	43	15%	4	376	25%	34%	9%	32%	12	6	
316 J		41	6	47	50%	2	0	2	1586	99	1685	78	52	26	1.57%	1,711	39	26%	0	0	0%	34%	0%	11%	11	4	
		378	39	417	62%	5	6	-1	13351	1128	14479	680	1077	-397	-2.67%	14,936	38	31%	9	390	17%	27%	2%	13%	97	36	



District Health Assessment for Multiple District 317 through November 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A		157	8	165	38%	25	1	24	5084	175	5259	866	157	709	15.58%	4,914	32	18%	8	0	100%	28%	3%	7%	41	14	
317 B		98	8	106	50%	2	0	2	3443	197	3640	148	51	97	2.74%	3,468	35	20%	0	0	0%	23%	2%	8%	23	11	2ndVDG
317 C		88	10	98	70%	11	2	9	2655	146	2801	381	252	129	4.83%	2,614	30	23%	12	26	0%	4%	0%	14%	22	8	
317 D		93	4	97	25%	1	1	0	3837	63	3900	171	144	27	0.70%	3,851	41	14%	6	18	0%	19%	1%	2%	30	11	
317 E		45	7	52	43%	1	0	1	1667	259	1926	94	60	34	1.80%	1,745	37	15%	0	0	0%	6%	4%	23%	12	6	
317 F		60	1	61	100%	3	0	3	1849	20	1869	170	59	111	6.31%	1,850	31	18%	0	0	0%	5%	0%	18%	15	5	
		541	38	579	50%	43	4	39	18535	860	19395	1830	723	1107	6.05%	18,442	36	18%	9	44	25%	17%	2%	10%	143	55	



District Health Assessment for Multiple District 318 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A		115	13	128	69%	6	2	4	3744	269	4013	217	147	70	1.78%	4,097	33	22%	2	23	50%	12%	0%	13%	26	13	
318 B		95	24	119	88%	1	1	0	3287	572	3859	131	120	11	0.29%	4,034	35	23%	2	43	0%	25%	7%	24%	28	14	
318 C		113	9	122	33%	3	0	3	4072	212	4284	139	166	-27	-0.63%	4,175	36	9%	0	0	0%	12%	2%	8%	25	12	
318 D		132	28	160	79%	0	0	0	5141	763	5904	165	196	-31	-0.52%	5,736	39	15%	0	0	0%	18%	13%	20%	36	18	
318 E		125	18	143	67%	1	1	0	5352	449	5801	237	213	24	0.42%	5,485	43	7%	2	14	0%	10%	3%	17%	31	12	
		580	92	672	73%	11	4	7	21596	2265	23861	889	842	47	0.20%	23,527	41	15%	2	80	25%	15%	5%	17%	146	69	



District Health Assessment for Multiple District 320 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A		62	15	77	40%	0	2	-2	2631	275	2906	83	156	-73	-2.45%	3,203	42	27%	18	23	50%	19%	10%	21%	18	6	
320 B		62	3	65	100%	0	0	0	2244	43	2287	72	24	48	2.14%	2,113	36	29%	0	0	0%	23%	2%	12%	17	6	
320 C		52	1	53	100%	1	0	1	2168	6	2174	178	82	96	4.62%	2,247	42	11%	0	0	0%	0%	6%	11%	12	4	
320 D		99	1	100	0%	4	1	3	3311	9	3320	313	187	126	3.94%	2,967	33	15%	2	25	0%	41%	2%	12%	27	9	
320 E		58	6	64	50%	0	1	-1	2960	91	3051	94	124	-30	-0.97%	3,112	51	20%	2	27	0%	6%	11%	13%	17	7	
320 F		66	7	73	86%	2	1	1	2417	126	2543	145	72	73	2.96%	2,731	37	26%	1	2	0%	5%	0%	11%	22	7	
320 G		55	10	65	60%	0	0	0	2284	200	2484	165	27	138	5.88%	2,607	42	14%	0	0	0%	2%	0%	34%	18	6	
		454	43	497	58%	7	5	2	18015	750	18765	1050	672	378	2.06%	18,980	41	21%	8	77	20%	16%	4%	16%	131	45	



District Health Assessment for Multiple District 321 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1		46	6	52	67%	0	0	0	1565	215	1780	41	54	-13	-0.73%	1,873	34	33%	0	0	0%	56%	8%	21%	12	5	
321A2		131	9	140	56%	4	0	4	3849	217	4066	241	150	91	2.29%	4,008	29	22%	0	0	0%	48%	0%	11%	46	15	
321A3		86	9	95	44%	2	0	2	2007	167	2174	138	65	73	3.47%	2,059	23	45%	0	0	0%	51%	2%	13%	22	9	
321B1		94	3	97	100%	8	1	7	3082	26	3108	333	70	263	9.24%	2,997	33	27%	18	0	100%	0%	0%	7%	25	10	
321B2		52	5	57	80%	0	1	-1	1731	88	1819	59	60	-1	-0.05%	1,776	33	25%	2	19	0%	61%	9%	11%	12	6	
321C1		135	18	153	72%	1	0	1	4174	526	4700	128	104	24	0.51%	4,697	31	40%	0	0	0%	48%	13%	14%	38	21	
321C2		77	2	79	100%	1	1	0	3237	34	3271	83	268	-185	-5.35%	3,515	42	10%	2	38	0%	29%	9%	8%	24	11	
321 D		107	24	131	88%	3	2	1	3609	566	4175	226	183	43	1.04%	4,444	34	34%	5	37	0%	41%	18%	21%	51	18	
321 E		87	2	89	50%	7	0	7	3076	28	3104	262	83	179	6.12%	3,034	35	13%	0	0	0%	30%	0%	7%	28	15	
321 F		102	33	135	85%	3	0	3	2966	1041	4007	243	168	75	1.91%	3,892	29	31%	0	0	0%	17%	0%	36%	36	10	
		917	111	1028	77%	29	5	24	29296	2908	32204	1754	1205	549	1.73%	32,295	35	29%	6	94	20%	37%	6%	16%	294	120	



District Health Assessment for Multiple District 322 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A		58	26	84	58%	1	3	-2	2685	925	3610	67	412	-345	-8.72%	3,581	46	12%	2	129	33%	24%	4%	30%	22	10	
322 B1		70	11	81	45%	3	1	2	3637	306	3943	123	147	-24	-0.60%	3,342	52	6%	16	0	100%	17%	1%	17%	11	0	
322 B2		70	8	78	25%	9	1	8	2753	187	2940	257	81	176	6.37%	2,811	39	28%	5	0	100%	19%	5%	8%	15	7	
322C1		107	29	136	21%	7	2	5	3321	745	4066	244	118	126	3.20%	4,186	31	26%	2	29	0%	21%	7%	15%	28	12	
322C2		42	11	53	64%	3	0	3	2108	332	2440	89	20	69	2.91%	2,291	50	9%	0	0	0%	38%	13%	21%	12	6	
322C3		91	10	101	80%	2	4	-2	3319	244	3563	115	146	-31	-0.86%	3,633	36	22%	4	59	0%	45%	9%	16%	25	10	2ndVDG
322C4	T(9)	36	7	43	71%	1	2	-1	1110	130	1240	75	100	-25	-1.98%	1,287	31	28%	2	52	0%	44%	7%	26%	12	6	
322C5		45	20	65	35%	0	0	0	1479	476	1955	25	52	-27	-1.36%	1,911	33	23%	0	0	0%	31%	18%	18%	11	5	
322 D		71	6	77	67%	4	0	4	2892	179	3071	158	85	73	2.43%	3,027	41	5%	0	0	0%	34%	3%	10%	18	8	
322 E		112	22	134	68%	4	1	3	4354	517	4871	201	108	93	1.95%	4,967	39	22%	3	14	0%	37%	7%	21%	36	18	
322 F		109	8	117	63%	9	2	7	3838	159	3997	401	108	293	7.91%	3,795	35	3%	2	6	0%	38%	4%	11%	19	8	
322 G		59	5	64	20%	1	0	1	3064	119	3183	220	80	140	4.60%	3,249	52	6%	0	0	0%	17%	6%	17%	14	7	
		870	163	1033	49%	44	16	28	34560	4319	38879	1975	1457	518	1.35%	38,080	45	16%	3	289	19%	30%	7%	17%	223	97	



District Health Assessment for Multiple District 3231 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		59	2	61	0%	0	1	-1	1739	33	1772	35	134	-99	-5.29%	1,995	29	48%	45	11	100%	8%	2%	2%	8	4	
3231A2		90	12	102	58%	2	1	1	3537	198	3735	260	183	77	2.10%	4,053	39	26%	5	8	0%	5%	5%	16%	21	7	
3231A3		122	11	133	55%	0	0	0	7425	765	8190	144	214	-70	-0.85%	8,681	61	23%	0	0	0%	17%	3%	13%	21	7	
		271	25	296	52%	2	2	0	12701	996	13697	439	531	-92	-0.67%	14,729	51	29%	25	19	50%	11%	3%	11%	50	18	



District Health Assessment for Multiple District 3232 through November 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1		63	19	82	42%	10	3	7	3762	853	4615	209	225	-16	-0.35%	3,475	60	20%	12	127	100%	34%	11%	24%	10	5	
3232B2		50	2	52	50%	3	1	2	4696	72	4768	158	123	35	0.74%	3,649	94	15%	2	26	100%	6%	2%	21%	9	4	2ndVDG
3232F1		66	13	79	69%	0	3	-3	2811	340	3151	64	94	-30	-0.94%	2,696	43	30%	14	19	67%	11%	3%	16%	16	8	
3232F2		68	10	78	30%	0	1	-1	3081	226	3307	71	89	-18	-0.54%	3,037	45	17%	23	102	100%	26%	6%	12%	18	4	
3232 J		58	3	61	100%	1	0	1	2426	32	2458	71	45	26	1.07%	2,232	42	28%	0	0	0%	2%	0%	10%	12	6	
		305	47	352	51%	14	8	6	16776	1523	18299	573	576	-3	-0.02%	15,089	60	22%	13	274	88%	17%	5%	17%	65	27	



District Health Assessment for Multiple District 3233 through November 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C		81	12	93	100%	1	0	1	2557	239	2796	55	67	-12	-0.43%	3,024	32	32%	0	0	0%	30%	4%	14%	25	11	
3233E1		157	24	181	63%	8	2	6	5284	684	5968	402	212	190	3.29%	6,053	34	28%	13	33	50%	47%	19%	22%	44	16	
3233E2		128	23	151	83%	3	0	3	5444	589	6033	274	142	132	2.24%	6,189	43	19%	0	0	0%	42%	0%	20%	48	16	
3233G1		123	18	141	67%	13	2	11	3631	1290	4921	332	229	103	2.14%	4,792	30	41%	5	122	50%	35%	4%	15%	31	9	2ndVDG
3233G2		99	4	103	50%	3	1	2	2664	51	2715	100	162	-62	-2.23%	2,699	27	34%	7	0	100%	6%	1%	8%	26	13	
		588	81	669	74%	28	5	23	19580	2853	22433	1163	812	351	1.59%	22,757	38	30%	9	155	60%	35%	7%	17%	174	65	



District Health Assessment for Multiple District 3234 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1		47	11	58	82%	1	1	0	1857	250	2107	75	48	27	1.30%	2,157	40	24%	4	10	100%	22%	10%	28%	15	5	
3234D2		126	11	137	45%	5	1	4	7107	368	7475	276	177	99	1.34%	7,749	56	12%	1	177	100%	31%	7%	11%	28	7	
3234H1		81	13	94	62%	1	0	1	2804	444	3248	100	155	-55	-1.67%	3,252	35	20%	0	0	0%	37%	7%	18%	24	10	
3234H2		59	22	81	64%	1	0	1	2585	760	3345	105	83	22	0.66%	3,743	44	17%	0	0	0%	25%	16%	26%	22	7	
		313	57	370	63%	8	2	6	14353	1822	16175	556	463	93	0.58%	16,901	52	17%	3	187	100%	30%	10%	19%	89	29	



District Health Assessment for Multiple District 324 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1		172	8	180	63%	4	1	3	5578	146	5724	452	173	279	5.12%	5,856	32	18%	5	0	100%	7%	1%	10%	36	12	
324A2		181	40	221	53%	7	0	7	7902	1216	9118	425	319	106	1.18%	9,431	44	9%	0	0	0%	17%	1%	19%	60	15	
324A3		98	5	103	40%	5	0	5	3568	95	3663	252	75	177	5.08%	3,384	36	12%	0	0	0%	0%	0%	11%	30	10	
324A4		127	9	136	56%	4	0	4	4796	302	5098	323	124	199	4.06%	5,283	38	13%	0	0	0%	0%	1%	10%	32	10	
324A5		54	5	59	40%	1	1	0	1925	123	2048	130	88	42	2.09%	2,038	36	22%	6	20	0%	5%	7%	15%	12	6	
324A6		136	11	147	82%	5	1	4	4697	460	5157	347	236	111	2.20%	4,781	35	23%	12	17	100%	0%	0%	14%	32	19	
324A8		57	5	62	80%	0	1	-1	2208	129	2337	32	60	-28	-1.18%	1,927	39	26%	8	23	0%	15%	6%	16%	6	4	
324B1		89	9	98	33%	0	0	0	6587	562	7149	359	274	85	1.20%	5,951	74	7%	0	0	0%	13%	2%	11%	25	6	
324B2		156	16	172	38%	0	2	-2	11206	1861	13067	274	477	-203	-1.53%	12,089	72	11%	11	303	100%	7%	3%	9%	35	13	
324B3		148	24	172	33%	3	4	-1	5357	1380	6737	286	172	114	1.72%	7,366	36	20%	4	45	50%	28%	7%	13%	35	8	
324B4		137	2	139	100%	9	0	9	5187	46	5233	1015	99	916	21.22%	4,399	38	12%	0	0	0%	1%	1%	23%	33	9	
324B5		78	2	80	50%	7	0	7	3443	65	3508	219	43	176	5.28%	3,214	44	20%	0	0	0%	13%	0%	23%	15	3	GST
		1433	136	1569	50%	45	10	35	62454	6385	68839	4114	2140	1974	2.95%	65,719	48	15%	7	408	60%	9%	2%	14%	351	115	



District Health Assessment for Multiple District 325 through November 2019

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1		255	17	272	47%	62	0	62	6908	374	7282	1635	221	1414	24.10%	5,424	27	19%	0	0	0%	50%	7%	15%	57	27	
325A2		185	13	198	54%	12	0	12	5131	302	5433	533	292	241	4.64%	5,229	28	29%	0	0	0%	54%	18%	19%	49	24	
325B1		423	8	431	50%	59	0	59	11928	120	12048	1807	542	1265	11.73%	11,017	28	19%	0	0	0%	41%	2%	8%	115	55	
325B2		344	41	385	56%	18	5	13	8567	705	9272	678	318	360	4.04%	9,108	25	29%	5	60	40%	50%	1%	19%	119	56	
		1207	79	1286	53%	151	5	146	32534	1501	34035	4653	1373	3280	10.66%	30,778	28	23%	5	60	40%	48%	5%	14%	340	162	



District Health Assessment for District 351 through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351		110	3	113	67%	1	1	0	2309	46	2355	115	90	25	1.07%	2,359	21	49%	3	2	100%	37%	3%	5%	31	14	
		110	3	113	67%	1	1	0	2309	46	2355	115	90	25	1.07%	2,359	21	49%	3	2	100%	37%	3%	5%	31	14	



District Health Assessment for Ident 5791 - BAHRAIN - UND through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN		3	0	3	0%	0	0	0	75	0	75	3	3	0	0.00%	59	25	67%	0	0	0%	33%	0%	0%	0	0	
		3	0	3	0%	0	0	0	75	0	75	3	3	0	0.00%	59	25	67%	0	0	0%	33%	0%	0%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through November 2019

District Name	Status/ Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES		1	5	6	100%	1	0	1	30	135	165	37	0	37	28.91%	143	30	0%	0	0	0%	0%	0%	83%	0	0	
		1	5	6	100%	1	0	1	30	135	165	37	0	37	28.91%	143	165	0%	0	0	0%	0%	0%	83%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.